



LARS KARLSSON
GLOBAL HEAD OF TRADE AND CUSTOMS CONSULTING
A.P. MÖLLER-MAERSK







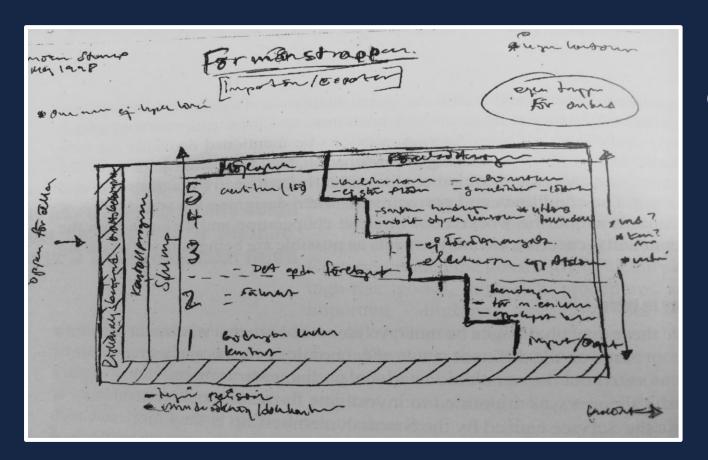




THE STORY BEGINS

ONCE UPON A TIME





DESIGN AND DEVELOPMENT 1997-1998

1st AEO PILOT COMPANIES 1999

OPERATIONAL 2000

1st MUTUAL RECOGNITION AGREEMENT 2000

FIRST AEO COMPANIES: IKEA & AKSO NOBEL







2002



AEO today

AEO Ukraine

WCO SAFE FRAMEWORK OF STANDARDS 2005

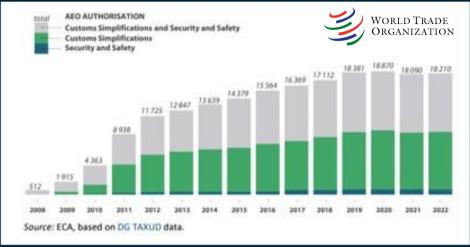




EO

EU AEO

- 74% of total EU imports
- 83% of total EU exports





THE BASIC PRINCIPLES

THE TEN PRINCIPLES OF AEO



AEO TEN BASIC PRINCIPLES

- Voluntary
- Partnership
- Trust
- Risk Management
- Trade Compliance
- System based controls
- One Stop Shop (CBM)
- Tiered benefits
- Accreditation
- Monitoring and Evaluation



OUR LEGACY

THE CHALLENGE OF EARLY ADOPTERS





FROM AEO TO 2.0 TO 3.0

DIGITAL AEO AND TRUSTED TRADER CONCEPTS FOR ALL



AEO \Rightarrow AEO 2.0 \Rightarrow AEO 3.0

THE EVOLUTION OF AEO

GLOBAL SISTER CONCEPTS
MUTUAL RECOGNITION (MRA)
NEW TYPES OF BENEFITS
COMPLIANCE MANAGEMENT
VALIDATION TO MONITORING

DIGITAL AEO
ONE STOP SHOP (CBM)
REGIONAL PROGRAMMES
SUPPLY CHAIN STAKEHOLDERS
MULTIAGENCY PROGRAMMES

2

NOW

AEO++
TRADE SUPERHIGHWAYS
TRUSTED TRADE LANES
DIGITAL TRADE CORRIDORS
SMART BORDERS
SMARTER RISKING

TOMORROW

.



DIGITAL AEO

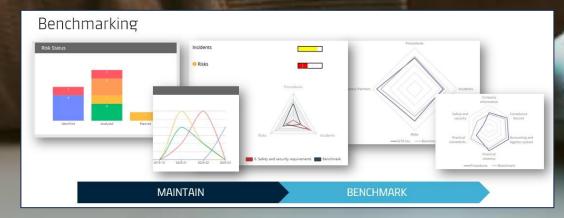
OPTIMIZING AEO
DATA IS THE GAME CHANGER



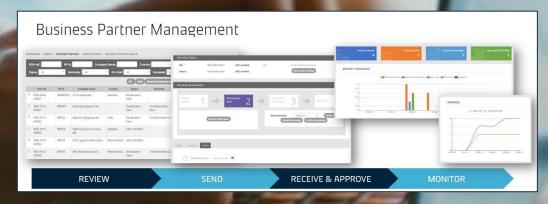
PAPERLESS AEO MANAGEMENT (SaaS) Ex. AEO CAM by MAERSK









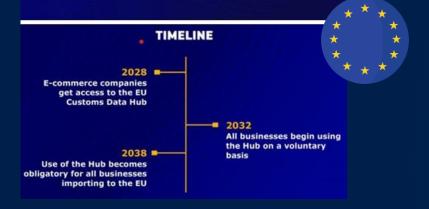




AEO++ NEXT STEP



EU CUSTOMS REFORM



EU Trust and Check

- EU Customs Code reform, part of the EU Customs Reform
- Extending the AEO program with a Trust and Check category for the most trusted traders
- Trust and Check Trader status is granted by the EU Customs Authority – following consultation with other authorities, and after assessing the audit of the competent national authority
- Trust and Check traders shall provide real-time access to appropriate and relevant data on movement of goods and compliance records
- Approved traders will enjoy centralized clearance
- EU Customs Data Hub linked with the EU Customs Single Window – will in the long-term replace national Customs ITinfrastructure and is expected to be available from 1 January 2029 (fully operational by 31 December 2032).



AEO++



THE FUTURE

GLOBAL CONNECT









HAPPY BIRTHDAY

A CAKE FOR BRAZIL













"Ideia do OEA é sair do controle individual da transação"











Procomex 2000

ADVISE GOING FORWARD

WHAT TO THINK ABOUT?





THE FINAL QUESTION

AT THE END OF THE DAY





Trust is the glue of life.

Trust. But verify.

Ronald Reagan



Thank you for your attention

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