



Brazil Upstream Opportunities in 2026



Brazil plays an important role in the Upstream Oil and Gas Sector

#7

Largest crude oil producer

globally · 2026

5.5M

boe/d (record)

Mar 2026 · 96% offshore

17.5Bn

bbl 1P reserves

+4% vs 2024 · pre-salt +5%

~50

FPSOs active

largest fleet in the world

\$120Bn

E&P capex

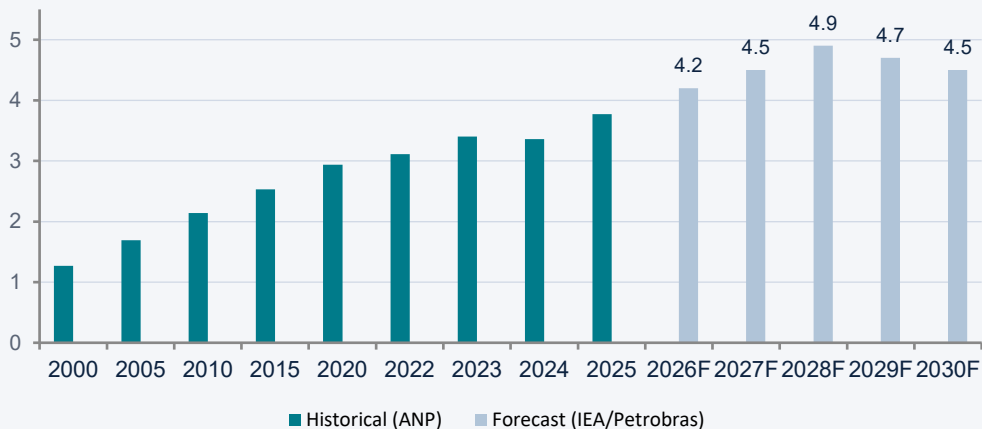
2026–2030 · 97% offshore

25

E&P companies

In the offshore environment

Oil Production — Million bpd



Why Brazil Stands Apart

Pre-salt: 121 Bn boe in place (Santos Basin)

Búzios alone: 29 Bb OOIP. Top wells produce 47–51 kbd/well — among the world's most productive.

~\$42/bbl breakeven

\$120Bn E&P capex 2026–30 · 97% offshore · 65% subsea & production units.












12 kgCO₂/boe — lowest-carbon offshore

Gas utilization index ~98%. Energy matrix 50% renewable. Power matrix 88% renewable.

10 new FPSOs through 2030 · ~300 wells planned

Búzios, Mero, Atapu, Sépia, Gato do Mato, Raia — major pre-salt fields still ramping up.

Largest Crude Oil Producers in Brazil - Mar/2026

			K BBL/d			K BBL/d
1 st		PETROBRAS	2,568	7 th		GALP 115
2 nd		SHELL	427	8 th		CNPC 83
3 rd		TOTAL	201	9 th		EQUINOR 60
4 th		PPSA	181	10 th		BRAVA 51
5 th		PRIO	157	11 th		PETRONAS 45
6 th		CNOOC	115	12 th		REPSOL 41

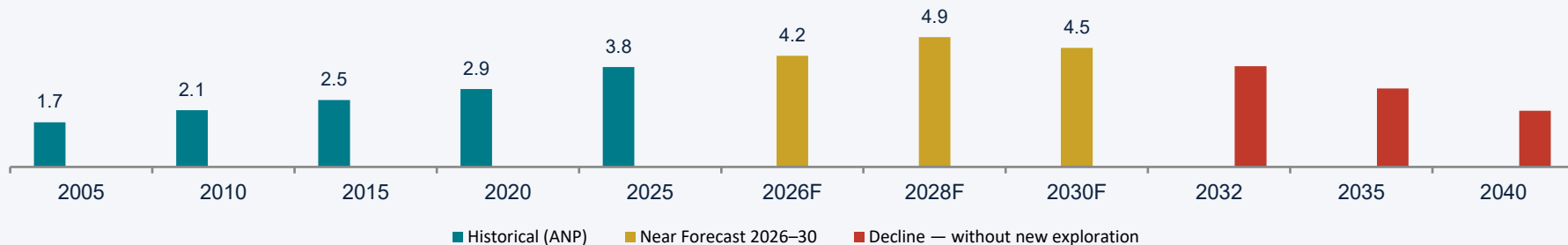
Source: ANP

Two Decades of Success — and the Imperative of What Comes Next

✓ THE ACHIEVEMENT (2005 → 2025)

⚠ THE CHALLENGE (2030 → beyond)

Brazil Oil Production — Million bpd



+123%

Oil production growth
2005→2025
1.69 → 3.77 mb/d
(Source: ANP)

~24 Bn

New reserves
incorporated 2006–25
More than double the
2005 reserve base

29 Bn


Boe 2P reserves 2025

 Near-Field Exploration

 Enhanced Recovery Factor (EOR/IOR)

Campos Basin: only 16% recovery today.

 New Frontiers: Equatorial Margin & Pelotas

 Remaining Potential in the Campos & Santos Basins

The 2026 crisis in the Strait of Hormuz exposed the vulnerability of relying on a single supplier

\$144/bbl

Dated Brent peak

April 7, 2026

12 mb/d

Net supply loss

at peak (EIA, Apr 2026)

+\$18/bbl

Tupi premium

vs Brent in Qingdao

38%

Asia's oil share

75% of it from Middle East

Why Brazil emerged as the strategic alternative supplier

Outside conflict zones

Pre-salt in Santos & Campos Basins — zero operational risk from Middle East tensions. Stable sovereign territory.

Uninterrupted export capability

Brazil exports >50% of its production. No pipeline dependency on any chokepoint.

Lowest-carbon offshore barrels

Pre-salt: 12 kgCO₂eq/boe — among the lowest globally. ESG-compliant supply for the energy transition.

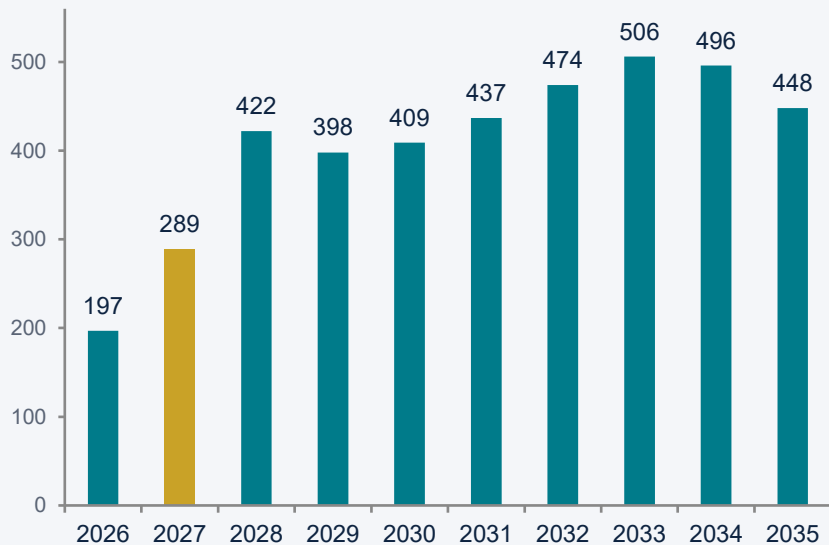
Contract reliability & rule of law

Transparent regulatory framework and strong institutions protect investors.

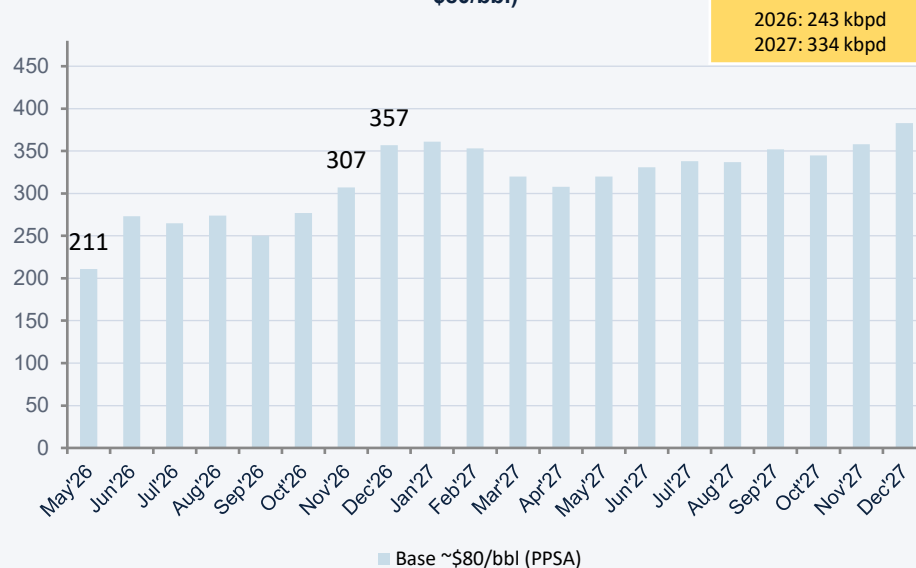
Forecast: Union Profit Oil

10-year annual outlook (base case) + 2-year monthly detail updated with current Brent environment · Source: PPSA

Union Profit Oil — Forecast (Annual Avg (k bpd) · Base: Brent \$63→\$77)



Union Profit Oil — Forecast Updated (Monthly Detail (k bpd) · \$80/bbl)




Brazil is Ready.

Stable. Uninterrupted. Secure. And grateful for every partner who believes in Brazil.

 A strategic supplier in a geopolitically unstable world

 Global leader in deepwater offshore technology

 Reliable partner for the energy transition

 A country that offers respect for contracts and solid institutions

 A driver of industrial & technological development

A message to our investors

We know we have our challenges.

We know there is homework to be done.

But we are deeply grateful to every investor who has chosen to believe in Brazil — because when you succeed here, Brazil succeeds too.

Thank you very much. Welcome.